

DASHBOARD WORKINGGROUP SURINAME

I. Investment Climate

> Access to finance

Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
1. Develop a training program for SMEs in business plan/proposal preparation	CUS to write ToR and hire consultant to assess and design a training program for SMEs	CUS to secure IADB-funding for consultant by 30 June 2013	consultant inclusive of working days, plus per diem, plus air fare = US\$40,000.				
	Implementation of the training programme	Select appropriate institutions from SBC, KKF, SPWE, WBG, InTent, Or NVB; or IMKB, SMART, VCB by 31 December 2013	Program funding based on consultant cost estimates possibly around US\$2,500 per SME trained				
2. Train more accountants to increase the supply of providers of financial accounts for SMEs	SUVA to introduce an awareness programme in Suriname to increase enrollment	SUVA, ACCA/SCA, University – Department of Economics by 30 June 2013	SUVA to obtain more funding from IADB (US\$135,000 was granted to SUVA in Phase I). Phase II will be with Central Bank.				
3. Revise the Accountancy Act to improve reporting, accountability and enforcement	Ministry of Finance to finalise amendments to Draft Act and submit to Parliament for “legal passage”.	CUS to urge Parliament to pass new Accounting Act within next 12 months (i.e. by 31 March 2013)	No funding support required				
4. Support the banks’ training programme for bankers to lend to SMEs	Continue to implement the banks’ training programme for loan officers to lend to SMEs	Bankers’ Association (on-going)	To be supported by Commercial Banks via HRD Departments				
5. Establish a credit bureau following international best practice	Central Bank to complete draft legislation and submit to Ministry of Finance	Central Bank of Suriname by 30 June 2013	To be supported by IADB Financial Sector Reform Project to the Central Bank (over 3 – 5 years)				
	Ministry of Finance to submit the revised draft to parliament	Ministry of Finance by 30 September 2013					
	Parliament to review Draft Act and pass it (the Act)	Parliament (National Assembly) by 31 December 2013					
6. Re-activate the credit Guarantee Fund for SMEs	Ministry of Finance to recapitalise the Guarantee Fund for SMEs (SRD 15 million)	CUS to lobby the Ministry of Finance to provide Guarantee Funds for SMEs	SRD 15 million transferred from Ministry of Finance to Guarantee Fund by 31 December 2013				
7. Review legislation governing secured transactions and set up a movable collateral registry	Get examples of movable collateral legislation and assess legal implications for Suriname	CUS to initiate meeting with Bankers Association to discuss moveable collateral registry prospects by 30 June 2013	To be supported by IADB Financial Sector Reform Project to the Central Bank Funding dependent on “registry” decision by Central Bank				
8. Carry out assessment of relative impact of Govt. credit facilities made to private sector	CUS to write ToR and hire consultant to assess and make recommendations based on lessons learned	CUS with funding support from IADB to contract consultant by 30 June 2013	1 consultant inclusive of working days, plus per diem, plus air fare = US\$40,000				

To start	To restart	In Progress	Finished
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DASHBOARD WORKINGGROUP SURINAME

I. Investment Climate

> Public Private Partnership

Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
1. Develop and execute a PPP awareness campaign in Suriname	Highlight examples of PPPs in other countries via PPP seminars	CUS, with assistance from a PPP expert to promote PPPs via seminars with public and private sectors in 2013	Costs for a PPP expert to provide phased interventions over six months of 15 working days per month inclusive of fees, per diem and airfare costs (estimated at US\$103,200)				
	Establish the rationale behind setting up PPP Unit	CUS with expert					
	Identify legislative constraints to be removed to promote PPPs	CUS with expert					
2. Carry out a needs analysis, identify potential PPPs inventory (i.e. projects or programmes) and prioritise them	Identify examples of inventory of PPP projects in Suriname	CUS, with expert, to carry out cataloguing of potential inventory of PPP projects in Suriname in 2013	Included in the estimate above				
	Catalogue (i.e. list) Government's investment projects as PPPs	As above					
	Catalogue public services that could be (re) classified as PPPs	As above					
3. Establish a PPP Unit within Government	Identify examples of PPP units and how they work.	CUS and IADB develop ToR and hire an expert to establish PPP Unit in 2013	Consultant to set up and run the PPP Unit for up to three years: estimated costs, inclusive of fees, housing and airfares and Personal Effects ocean freight costs: US\$170,000 x 3 years = US\$510,000. Estimated administrative and support costs of PPP Unit to be established by CUS/Kabinet of Vice President				
	Establish operating rules of the Unit	As above					
	Create a law to give the Unit a legal basis	As above					
	Train public/private officials on benefits of P3 model	As above					
4. Establish a PPP policy framework	Develop rationale (better services, Value For Money) and PPP strategy/approach	CUS/IADB develop ToR and hire expert to establish policy framework	See above				
5. Strengthen (i.e. upgrade) Government's procurement laws	Continue to advance the upgrading of procurement laws	Ministry of Finance and Kabinet of Vice President	In-progress. No additional funding required				
6. Develop legislation to grant public entities powers to contract out services under PPPs	Obtain legal opinion regarding the need for new or amended legislation	CUS/IADB expert and all Ministries - and then National Assembly in 2013	Costs already estimated above				

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DASHBOARD WORKINGGROUP SURINAME

II. Skills and Productivity

> Education							
Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
1. Create a formal platform for private-public dialogue on education	Demand established for skills/knowledge	SBF and MINOV, University, ABS – to create special unit for PPD on education	Budget to be established by the Public Private Dialogue (PPD) group				
	Labour supply opportunities and limitations articulated	MLTDE (to upgrade its labour data system to address the manpower planning)	PADF to complete study on labour market opportunities (costs to be borne by USAID-funded PADF project)				
	On-the-job apprenticeship programmes defined	SBF and MINOV, University, ABS – to create special unit for PPD on education	Consultant for six months to design the apprenticeship program (est. \$100,000)				
	Annual labour market information system established	SBF (to generate information from carrying out annual surveys of skills needed by the private sector)	CIDA is working under the Caribbean Education for Employment program to support countries with LMI system (when for Suriname?)				
	Create a “job opportunity profile” information system	SBF and MINOV, University, ABS – to create special unit for PPD on education	Annual surveys of the private sector to assess upcoming job opportunities in skilled areas of work (cost estimate unknown).				
	Create a registry of all vocational training institutions and qualifications levels	Ministry of Education and Ministry of Labour.	No additional costs required				
2. Develop a core curriculum at primary-to-upper secondary levels	Complete Basic primary Education Improvement Program	Ministry of Education (with support from IADB)	IADB to continue to fund BEIP				
	Start a BEIP-type program at secondary school level	Ministry of Education (US\$15 m. loan for BEIP II)	Estimated cost (provisional) of secondary school program is US\$15 m based on BEIP II budget (source of funding is unknown)				
3. Increase the capacity for identifying and nurturing talented/gifted skills in the population	Train teachers to identify talent/skilled children at pre-school	MINOV and Ministry of Youth and Sport	No additional costs required: teacher training already on-going as part of (teacher training) restructuring effort.				
	Create “talent discovery” centres and talent competitions.	The Physics Olympiad? NGOs?	US\$1 million per year (\$100,000 per district)				

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DASHBOARD WORKINGGROUP SURINAME

II. Skills and Productivity

> Education							
Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
4. Increase apprenticeship-based private sector skills training capacity	Introduce Tax Credits to encourage private sector into apprenticeship training.	Ministry of Finance	Reduction in tax payments by companies invoking tax credits (amounts unknown)				
	Improve budget process within MINOV to ensure TVET access to resources	MINOV and TVET Department	CUS, through Kabinet of Vice President to lobby MINOV and Ministry of Finance to increase funding – SRD 15 million to Department of TVET				
5. To establish international accreditation standards for private vocational training institutions	"gap analysis" audits of existing institutions' training programmes.	Expert to carry out analysis, define requirements and lay out accreditation programs for training institutions	120 working days for one consultant inclusive of fees, per diem and travel costs = US\$100,000 (for 4.5.1 and 4.5.2)				
	Define the minimum requirements for international accreditation		US\$150,000 (based on SBF National Certification Program)				
	Accreditation programs for training institutions	Ministry of Education	No additional funding required				
	Accreditation law to legitimise international accreditation	Ministry of Education; approved by Parliament					
6. Plan and introduce public awareness programme on benefits of educational reform	Develop a communication strategy (on-going process)	Ministry of Education (Permanent Secretary or Director)	No additional funding required because of on-going MINOV program in this area				
7. Increase awareness of National Vision and articulate implications for Education sector	As above	Ministry of Education (Permanent Secretary or Director)	Budget provided for in Info Act (on-going)				
8. Establish a programme to increase targets for number of STEM graduates at secondary and tertiary school levels	Increase number of STEM graduates	University, Ministry of Education and the Private Sector	US Embassy is sponsoring STEM program in USA. Therefore no additional funding required				
	Quantify teaching capacity to meet the STEM graduate targets	Ministry of Education					
	Improve the quality of teachers, curriculum, labs, infrastructure, etc.	Ministry of Education	Additional funding to be determined (refer to Bureau of Staff Development resources)				

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II. Skills and Productivity

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> Education							
Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
9. Strengthen the Department of Statistics @ Ministry of Education and increase the Department's capacity	Continue statistics systems by Department of Research in MINOV	Department of Research and Planning in MINOV	Budget unknown. To be determined.				
	Make statistics available on a monthly basis to PPD group	Ministry of Education					
10. Introduce life-long learning programmes via private and public educational systems	Teachers to take refresher courses once every year	Ministry of Education	Costs to be covered by Bureau of Staff Development who is already committed to teacher refresher courses				
	Offer additional Continued Education to society and invest in distance education	Private training institutions and MINOV institutions	Unknown costs: mainly related to e-learning services and ownership structure of those services				

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DASHBOARD WORKINGGROUP SURINAME

III. Logistics & Connectivity

> Decentralization of Economic Development

Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
1. Review and approve of draft Investment Act, the competition law, law on intellectual property rights; telecom act, consumer protection law.	Council of Ministers & Parliament have reviewed, approved the laws and these are published in "the National Gazette" within 5 – 10 years		IFI 's budget for continued decentralization support (2015-2020) National Budget				
2. Indentify and propose draft local government economical acts	Draft local gov't act has been submitted to the gov't by the civil society within 5 years		IFI 's budget for continued decentralization support (2015-2020)				
3. Review and implement the Act on Business License as instrument for the Local Government	Business licenses are approved & distributed by the local authorities on basis of a Sustainable Economic Development Strategic Plan (including a spatial plan) within 5 years		IFI 's budget for continued decentralization support (2015-2020)				
4. Review and approve the "comptabiliteits" Act.	Council of Ministers and Parliament have approved law and law have been publicized in the "National Gazette)" within 1 year						
5. Approve the draft law regulating the financial relation between the central government and the districts.	Council of Ministers and Parliament have approved law and law have been publicized in the "National Gazette)" within 1 year		Budgetline DLGP-II (2009-March 2014) US\$ 150.000 available				
6. Approve the draft district Tax Law	Council of Ministers and Parliament have approved law and law have been published in the "National Gazette)" within 1 years		Budgetline DLGP-II (2009-March 2014) US\$ 150.000 available				
7. Review and approve draft Government Accounting Act	Council of Ministers and Parliament have approved law and law have been published in the "National Gazette)" within 1 years		Budgetline Ministry of Finance. The bill drafted already. Zero budget needed				
8. Approve the draft Law amending the related chapter on regional bodies in the constitution	Council of Ministers and Parliament have approved law and law have been publicized in the "National Gazette)" within 1 years		Budget line DLGP-II. The bill drafted already. Zero budget needed				

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DASHBOARD WORKINGGROUP SURINAME

III. Logistics & Connectivity

> Decentralization of Economic Development							
Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
9. Approve the draft law on District Personnel (2008)	Council of Ministers and Parliament have approved law and law have been publicized in the "National Gazette)" within 3 years		Budget line DLGP-II. The bill drafted already. Zero budget needed				
10. Review and approve of the "Personeelswet" (Law on Civil Servants)	Council of Ministers and Parliament have approved law and law have been publicized in the "National Gazette)" within 5 – 10 years		IFI 's budget for continued decentralization support (2015-2020)				
11. Install a Local government authority	Council of ministers have approved proposal and proposal have been publicized.		Budgetline DLGP-II. The proposal drafted already. Zero budget needed				
12. Review existing Land decree & draft law on land rights & propose new law on Land	Government have reached agreement with indigenous communities and Tribal communities on land rights by 2015		IFI 's budget for continued decentralization support (2015-2020)				
	Government propose a draft law to the parliament for approval by 2015						
13. Produce legislation on tax paying for unused land	Draft law produced by the Ministry of Justice has been discussed by the government and parliament by 2015		IFI 's budget for continued decentralization support (2015-2020)				
14. Draft and approve law on traditional authorities	Draft law produced by the Ministry of Justice has been discussed by the government and parliament by 2015		IFI 's budget for continued decentralization support (2015-2020)				
15. Further development and establishment of regional development centers	Ministry of Regional Development (MRD) has identified all centres by end of 2013 and by 2017 all centres are fully equipped and operational with a clear multi-annual District Sustainable Development Plan (DSDP)		Budgetline to develop DSDP master Plan is within DLGP-II Cost Table. DSDP is in preparation covering all the 10 districts				

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III. Logistics & Connectivity

> Decentralization of Economic Development

Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
16. Approve proposed Associated Membership of Caricom Local Government Forum (CLGF)	Ministry of Regional Development has still to submit the Offer from CLGF to the Cabinet of Ministers that Suriname can become an Associated Member. Realization within 6 months		A Budget for annual contribution ad Euro 900 is needed				
17. Participate in the Project:“Caribbean Local Economic Development Program” (CARILED)	Ministry of Regional Development has the invitation to participate in CARILED Realization within a year.		A Budget for annual contribution is needed, except once Suriname is an Associated Member of CLGF				
18. . Establish partnership between districts & Research and Development bodies (e.g. University & PTC etc) for product development	Ministry of Regional Development has the invitation to participate in CARILED.Realization within a year		A Budget for annual contribution is needed, except once Suriname is an Associated Member of CLGF				
19. Develop action plan to attract investors for business development (e.g. quality Heritage Resorts	District Councils in cooperation with entrepreneurs organization and DLGP develop plan within 2 years		DLGP-II budget line, IFI’s and MRD’s budgetline.				
20. Identification of strategic development resources (resource assessment)	District Councils in cooperation with MRD, Bureau of Statistics and ministry of Trade, University implement within 1 year a project		DLGP-II budget line, IFI’s and MRD’s budget line.				
21. Identification of existing development/business plans	District Councils in cooperation with MRD, Bureau of Statistics and ministry of Trade, University implement within 1 year a project		Budget line DLGP II and MRD				
22. Introduce, install and operate adequate local institutions to coach local economic activities	District Councils in cooperation with entrepreneurs organization, MRD and DLGP develop and implement plan within 2 years		DLGP-II budget line, IFI’s and MRD’s budget line				
23. Improve the social, living and production climate within the living areas through financing of the demand-driven ressort and district plans from the “roots” / hearings	District Councils in cooperation with MRD and DLGP continue develop and implement plans within 2 years		DLGP-II budget line, IFI’s, facilities commercial banks and MRD’s budget line.				

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III. Logistics & Connectivity

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> Decentralization of Economic Development

Activities	Output	Resources	Budget	Target date	Challenge	Status	Next step
24. Develop and Implement program on entrepreneurship at local and national level	District Councils in cooperation with entrepreneurs organization, commercial banks, MRD and DLGP develop and implement plan within 2 years		DLGP-II budget line, IFI's, facilities commercial banks and MRD's budget line.				
25. Finalize national discussion and implement Action Plan on land rights of indigenous and tribal communities	MRD has done several studies by national and international consultants of highest level. Plenty documents and reports of highest level and quality are available. Realization in terms of OP 12-16 within this coalition period.		IFI 's budget for continued decentralization support (2015-2020)				
26. Develop and implement modular and demand driven education	MRD develop a specific curriculum for local government personnel the Ministry of Education, the ADEK university		IFI 's budget for continued decentralization support (2015-2020) National budget				
27. Develop and implement HRD programme on district level	MRD has done several studies by national and international consultants of highest level. Plenty documents and reports of highest level and quality are available. Realization in before 2015		IFI 's budget for continued decentralization support (2015-2020)				

To restart	To start	In Progress	Finished
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